



ANNUAL CONFERENCE 2010

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A close-up photograph of a hand in a white sleeve reaching towards a basket of fresh apples. The apples are in various stages of ripeness, from green to red. The background is blurred, showing more produce in a grocery store setting.

**REACHING THE NEW
IRISH SHOPPER**

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FIRST A VERY BRIEF REVIEW OF 2009

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Efficient Consumer Response

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**REACHING THE NEW
IRISH SHOPPER**

All in all, a pretty miserable year



Even the weather had it in for us!

With even the traditional routes to escapism tinged with poignancy

Michael Jackson Dies

Natasha Richardson dies in ski accident

Susan Boyle on Britain's Got Talent

X Factor fever

Stephen Gately dies

Kanye West interrupts Taylor Swift

Tiger Woods extra marital disclosures

New Moon film follows Twilight success

Slumdog Millionaire wins Oscars

Avatar on way to biggest film of all time

Some new heroes, others lost or tarnished

With our initial shock and anger converting
to a creeping anxiety

“Where is the Taoiseach?”

“Can I afford an iPod?”

“Who will replace Pat Kenny?”

“Will the teachers strike?”

“Should I emigrate?”

“Will I lose my job?”

“Is that sneeze swine flu?”

“Will Irish team go to South Africa?”

... Some questions remain unanswered

Coalescing around a number of key themes which will influence the consumers' attitudes towards shopping, and his/her choice of retailer and brand during 2010.

Life Goes On

Despite everything, people are getting on with things pretty well, adapting their behaviours to cope with the new economic realities.

Fear & Loathing

Faith in our institutions is at an all-time low, and it is important for the retailers in particular to avoid being categorised as 'part of the establishment'.

Authentic Experiences

More than ever we need things we can trust, and this extends to the brands and retailers we use, and the extent to which they are seen to act as partners in helping us navigate the challenges ahead.

The logo for ECR Ireland, featuring the letters 'ECR' in a large, bold, white font, with 'Ireland' in a smaller, italicized font to its right. Below this, the words 'Efficient Consumer Response' are written in a smaller, white, sans-serif font. The entire logo is set against a red circular background.

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A photograph of a hand reaching into a basket of fresh produce, specifically green and yellow bell peppers. The hand is positioned in the upper right quadrant of the image. The background is slightly blurred, showing more produce.

**REACHING THE NEW
IRISH SHOPPER**

So how have these broader themes impacted the Behaviour & Attitudes of the Irish grocery shopper?

Consumer Shopper Behaviours Some Opening Thoughts

The c. 2.2m Irish grocery shoppers nationwide...

Make on average 3.1 grocery shopping trips in an average week

With total no. trips spread fairly evenly across the seven days of the week

Across all times of the day
9am - 9pm

Spending on average 26 minutes in-store

And €124 per week on all grocery items

All in all, grocery shoppers during 2009 were making marginally more shopping trips per week, spending a couple of minutes longer in-store, yet spending €18 less per week.

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**REACHING THE NEW
IRISH SHOPPER**

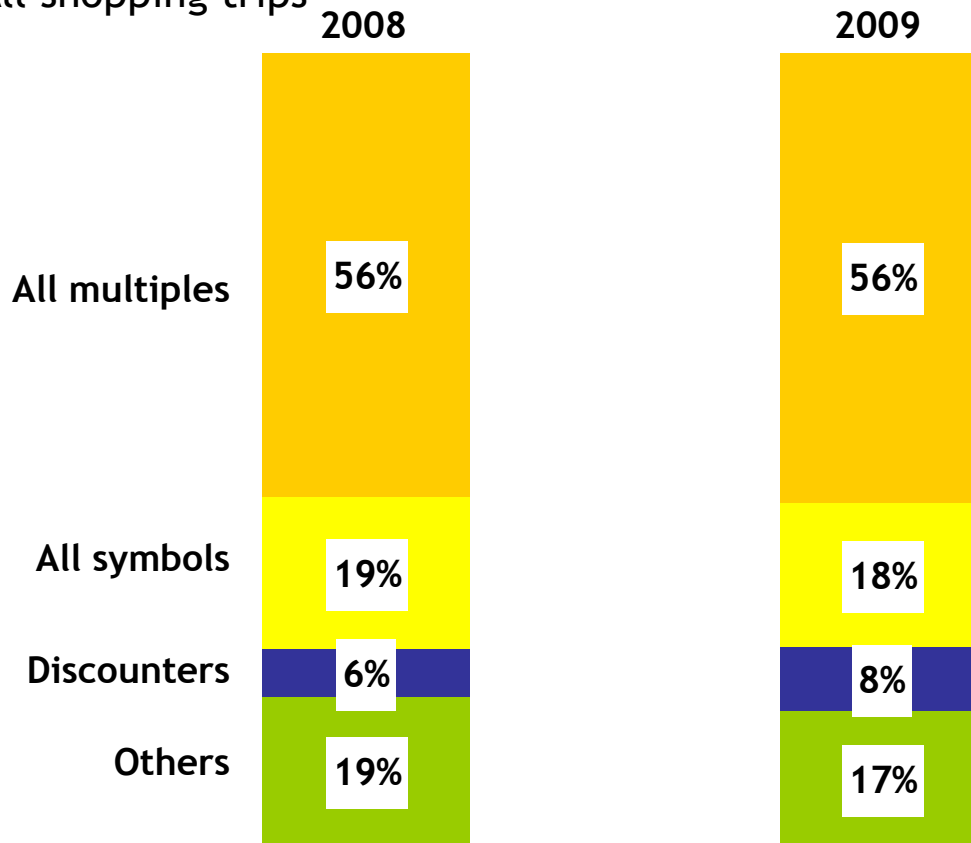
Shopping:

B&A

Consumer Shopper Behaviours

OUTLET TYPE

Base: All shopping trips

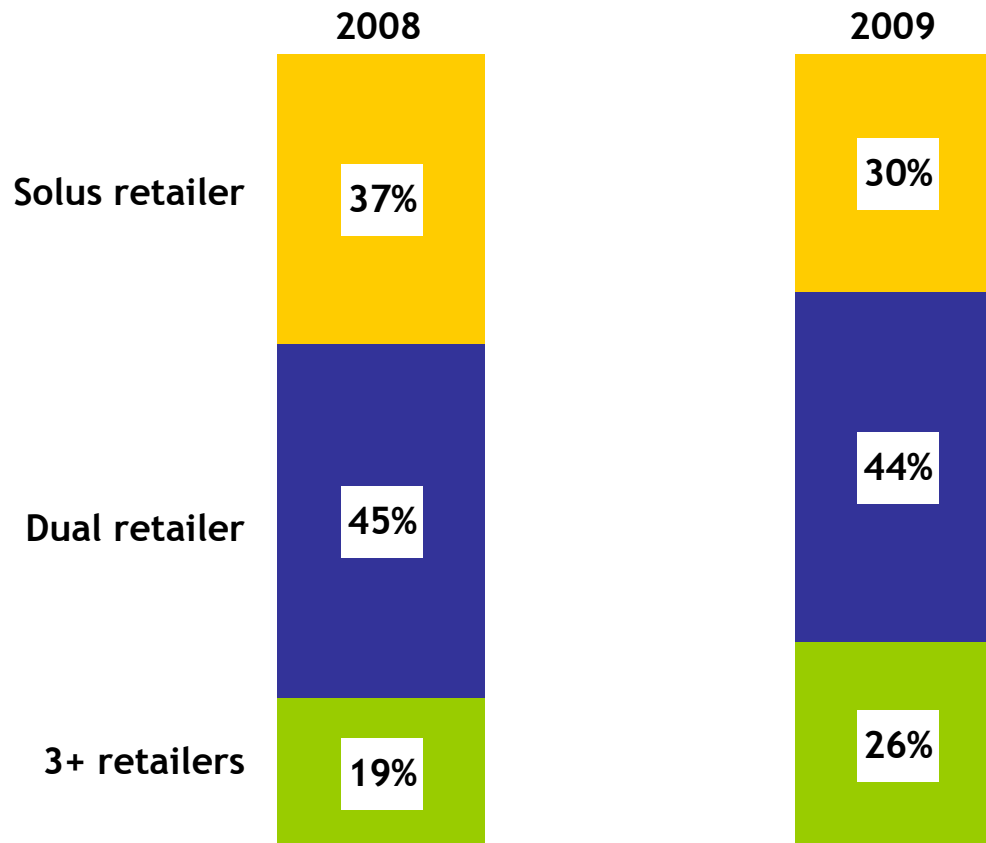


While Multiples have held their share of shopping trips year on year, the Discounters have registered a 2 percentage point increase in footfall.

Consumer Shopper Behaviours

NUMBER OF DIFFERENT RETAILERS USED PER WEEK

Base: All shopping trips

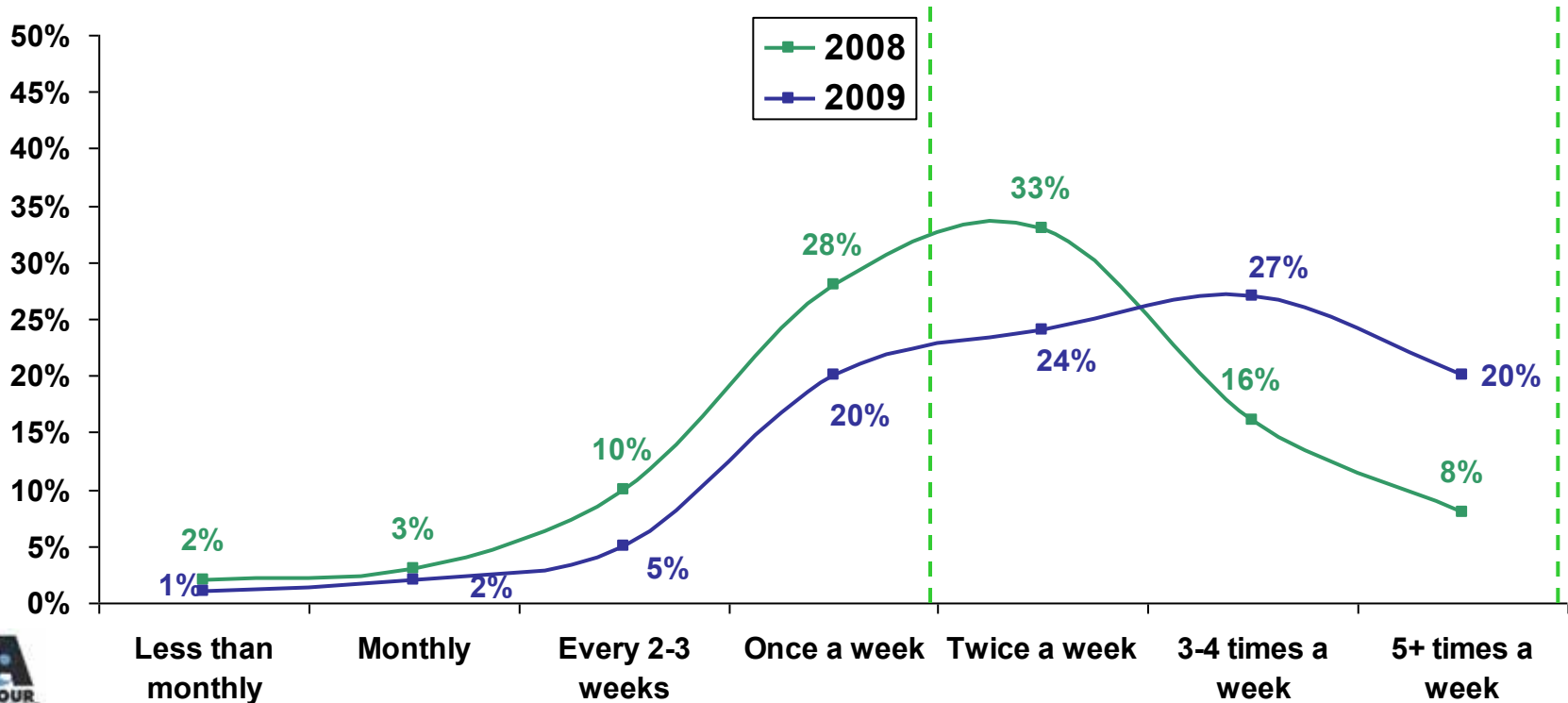


As people shop around for better value, the proportion of trips habitually conducted at the same retailer each week drops dramatically in 2009, with a quarter now spreading their business across three or more different retailers each week.

Consumer Shopper Behaviours

WITH MOST SHOPPERS VISITING THE SAME GROCERY OUTLETS TWICE A WEEK OR MORE

Base: All shopping trips



Consumer Shopper Behaviours

SO HOW ARE THESE SHOPPING TRIPS SPREAD ACROSS THE WEEK?

Base: All shopping trips

	TOTAL		OF ALL SHOPPING TRIPS						
	08	09	7am-9am	9am-10am	11am-1pm	1pm-3pm	3pm-6pm	6pm-9pm	9pm+
	%	%	%	%	%	%	%	%	%
Monday	15	17	20	19	19	15	14	17	11
Tuesday	15	14	14	14	13	15	14	15	15
Wednesday	15	15	18	15	12	16	17	15	13
Thursday	16	16	20	16	16	13	17	21	12
Friday	15	16	14	16	14	14	15	22	12
Saturday	16	13	11	15	16	17	13	6	19
Sunday	8	8	3	5	10	10	10	4	18

Irish shopping activity still well spread across all times of the week, with some evidence of a drift away from Saturday shopping as people have more time on their hands?

Consumer Shopper Behaviours

**IS THE TOTAL VALUE OF GROCERY SALES AS EVENLY
SPREAD ACROSS THE WEEK?**

Base: Total value of all grocery shopping trips

	Total 09	7am-9am	9am-10am	11am-1pm	1pm-3pm	3pm-6pm	6pm-9pm	9pm-11pm	11pm-6am
	%	%	%	%	%	%	%	%	%
Monday	13	14	16	16	11	10	12	3	38
Tuesday	11	14	12	9	12	10	11	14	-
Wednesday	10	17	8	7	10	12	13	3	2
Thursday	17	14	19	18	13	18	19	9	59
Friday	22	21	22	20	17	19	34	7	-
Saturday	19	19	18	23	26	20	7	42	-
Sunday	8	1	5	8	11	11	4	22	-

While the total number of trips evenly spread across various times, the greatest bulk of sales accounted for by Thursday-Saturday shopping, with most of that between 9am-6pm.

Consumer Shopper Behaviours
**MAIN WEEKLY TRIPS (22% OF ALL TRIPS) CENTRED
AROUND THUR-SAT**

Base: All shopping trips

	Total 08	Total 09	Main weekly household shopping trip	Top up shopping trip, in addition to main weekly trip	One of a number of equal shopping trips I made throughout the week	A rare visit to that store for minor top-up purchases	A less frequent 'bulk buying' trip to that outlet	Other
	%	%	%	%	%	%	%	%
Monday	15	17	11	18	21	18	22	20
Tuesday	15	14	10	17	16	17	7	8
Wednesday	15	15	8	19	16	17	7	11
Thursday	16	16	17	16	18	16	13	12
Friday	15	16	25	12	16	10	19	12
Saturday	16	13	21	10	7	11	28	22
Sunday	8	8	8	8	5	12	4	15
Don't Know	1	1	0	1	1	1	1	-

↓
Although top up shopping (47% of trips) an all-week affair

Consumer Shopper Behaviours

**EVERYDAY INDULGENCE/TREATS TAKE HOLD AS THE BIG
OCCASION INDULGENCES BECOME LESS AFFORDABLE**

Base: All shopping trips

	TOTAL 08	TOTAL 09	SEX		SOCIAL CLASS			AREA		COUNTRY OF BIRTH		ENJOYMENT INDEX		
	%	%	Male %	Female %	ABC1 %	C2DE %	F %	Urban %	Rural %	Ire %	Other %	High %	Med %	Low %
Something for that day's main meal	37	44	46	42	45	42	45	43	45	43	50	43	45	41
Things for a special occasion with spouse/partner/close friends	6	7	7	7	7	7	9	7	8	7	6	9	7	5
Indulgent things for myself	9	16	22	13	14	18	13	17	13	16	15	15	16	18
Things to stock up on	43	52	48	53	50	54	48	52	51	52	46	50	54	50
Things for a number of main meals that week	30	35	36	34	34	34	43	35	35	35	33	36	35	31
Things for kids' treats	9	14	12	15	13	15	15	14	14	14	14	15	15	12
Things for snacks	13	22	21	22	23	22	14	23	20	21	23	20	23	21
Other	4	9	9	9	9	9	8	9	9	9	11	12	8	7
Don't Know	1	0	1	0	0	0	-	0	1	0	1	0	0	0

Consumer Shopper Behaviours

**METHOD OF TRAVEL x OUTLET TYPE x NO. OF
RETAILERS USED**

Base: All shopping trips

	TOTAL		OUTLET				NO. RETAILERS USED		
	08	09	All Multiple	All Symbol	Discounters	Others	Solus	Dual	Three +
	%	%	%	%	%	%	%	%	%
Walked	22	19	18	29	9	18	22	19	16
Car as driver	68	67	67	65	74	68	65	67	71
Car as passenger	7	9	10	5	13	8	9	9	9
Public transport	1	2	2	0	3	4	2	2	2
Taxi	0	0	1	0	-	0	1	0	0
Other	1	2	2	1	1	2	1	2	1

As shoppers expand their repertoire of retailers, the numbers walking to and from declines

Consumer Shopper Behaviours GROCERY PRODUCTS PURCHASED

Base: All shopping trips

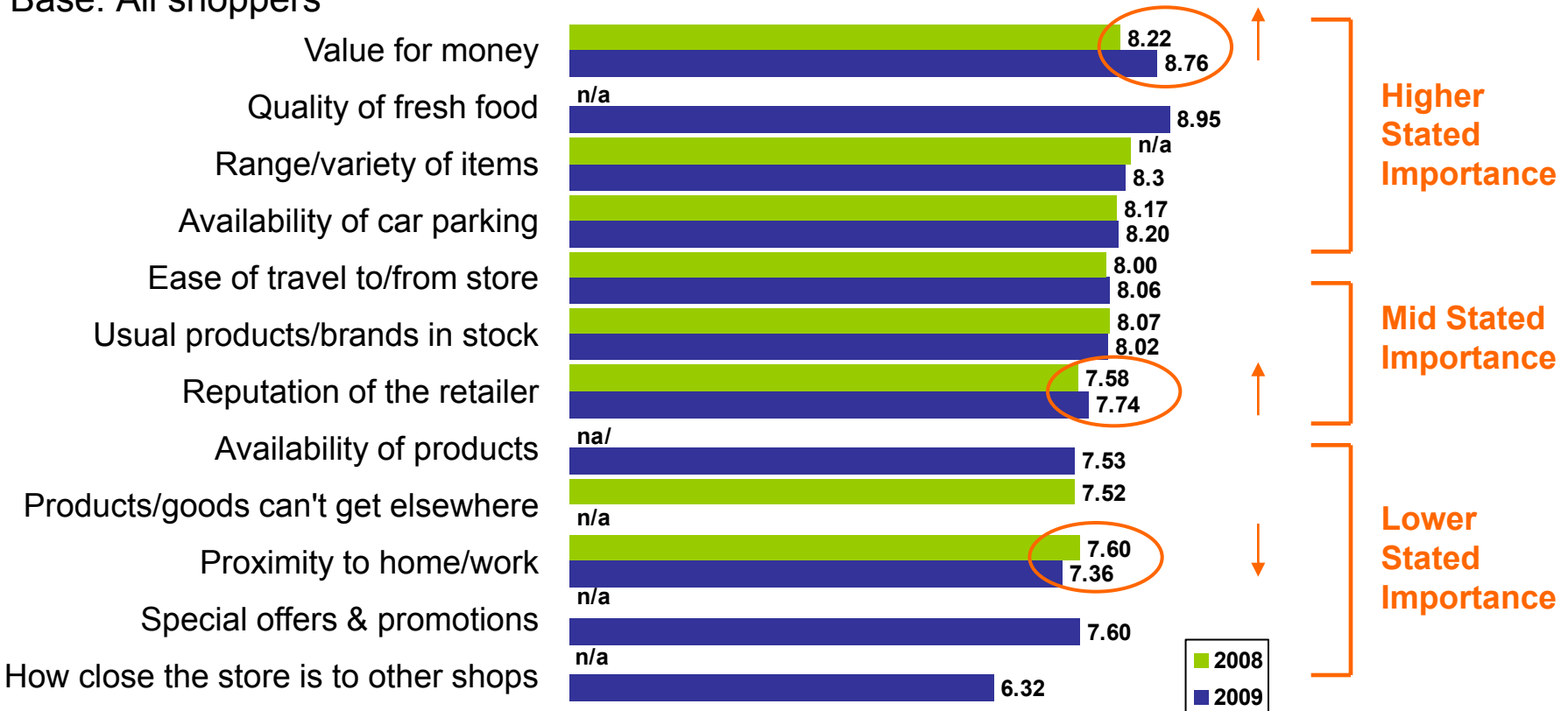
	TOTAL 08	TOTAL 09	OUTLET TYPE				NO. RETAILERS USED		
			Multiples	Symbols	Discounters	Others	Solus	Dual	Three +
	%	%	%	%	%	%	%	%	
Fresh fruit/veg	60	57	67	33	77	41	65	56	51
Fresh meat	46	44	53	26	36	37	52	43	37
Fresh bakery	56	50	54	49	38	40	52	52	43
Deli counter	24	22	25	21	13	20	21	22	23
Frozen foods	29	30	38	11	46	13	32	30	26
Chilled foods	41	44	49	36	55	30	42	47	41
Dry/packageged foods	36	40	48	25	57	22	40	40	40
Toiletries	34	33	43	13	52	16	37	32	31
Cleaning products/detergents	27	27	34	8	49	14	30	27	24
Other homecare products	19	21	28	5	32	10	22	21	20
Non alcoholic drinks	33	33	38	26	36	25	36	34	29
Alcoholic drinks	13	13	17	5	22	6	12	13	15
Other	10	15	12	20	10	24	11	17	17

As shoppers struggle to make ends meet, we witness an increase in dry/packageged (bulk buying?) and chilled (stay at home convenience?) foods.

Key Shopper Triggers

WHAT ARE THE KEY FACTORS DRIVING THE CONSUMER TOWARDS/AWAY FROM MY OUTLET? (10 POINT SCALE)

Base: All shoppers

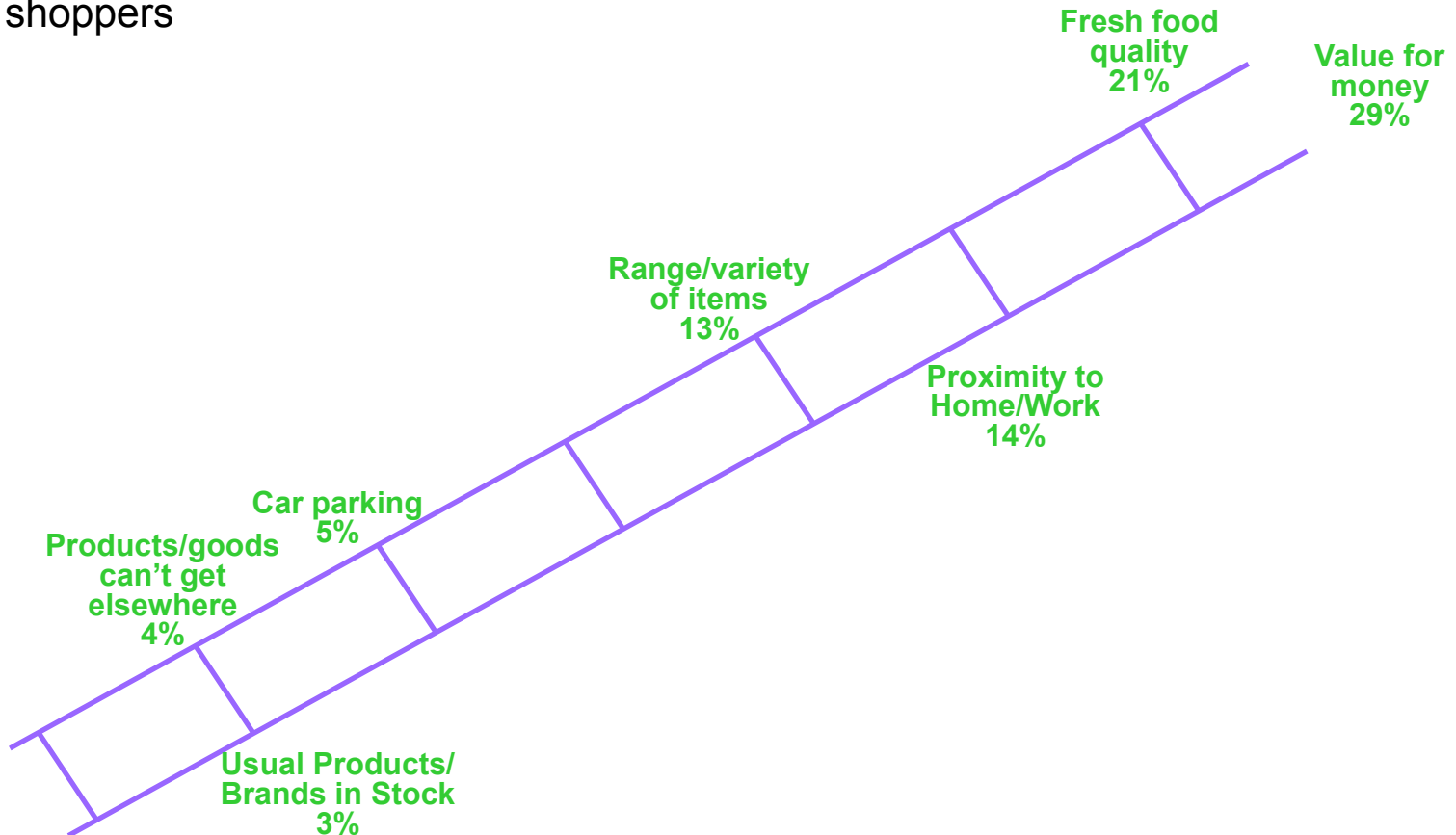


Not surprisingly, value for money rises in importance, although the quality of fresh food (when purchased) also a key motivator.

Key Shopper Triggers

WHEN THE CHIPS ARE DOWN, WHICH FACTORS REALLY COUNT IN CHOICE OF OUTLET? (MOST IMPORTANT “FORCED”)

Base: All shoppers



Shopper Decision Motivators

AND NOW THE SHOPPER IS IN-STORE, WHAT THOUGHT PROCESSES COME INTO PLAY?

Base: All shoppers

OF ALL SHOPPING TRIPS CONDUCTED, THE FOLLOWING ARE THE LEVELS OF CONTRIBUTION OF KEY IN-STORE MOTIVATING FACTORS;



2008: 4%

12%

25%

58%

Evidence that while more shoppers are utilising a list to try to keep control of spending, they are more likely than this time last year to respond to in-store specials.

Shopper Decision Motivators

WHAT ARE THE MORE DEEPLY-HELD MOTIVATORS GUIDING THE SHOPPER TO SPECIFIC BRANDS IN-STORE?

Base: All shoppers

10-POINT SCALE IMPORTANCE RATING

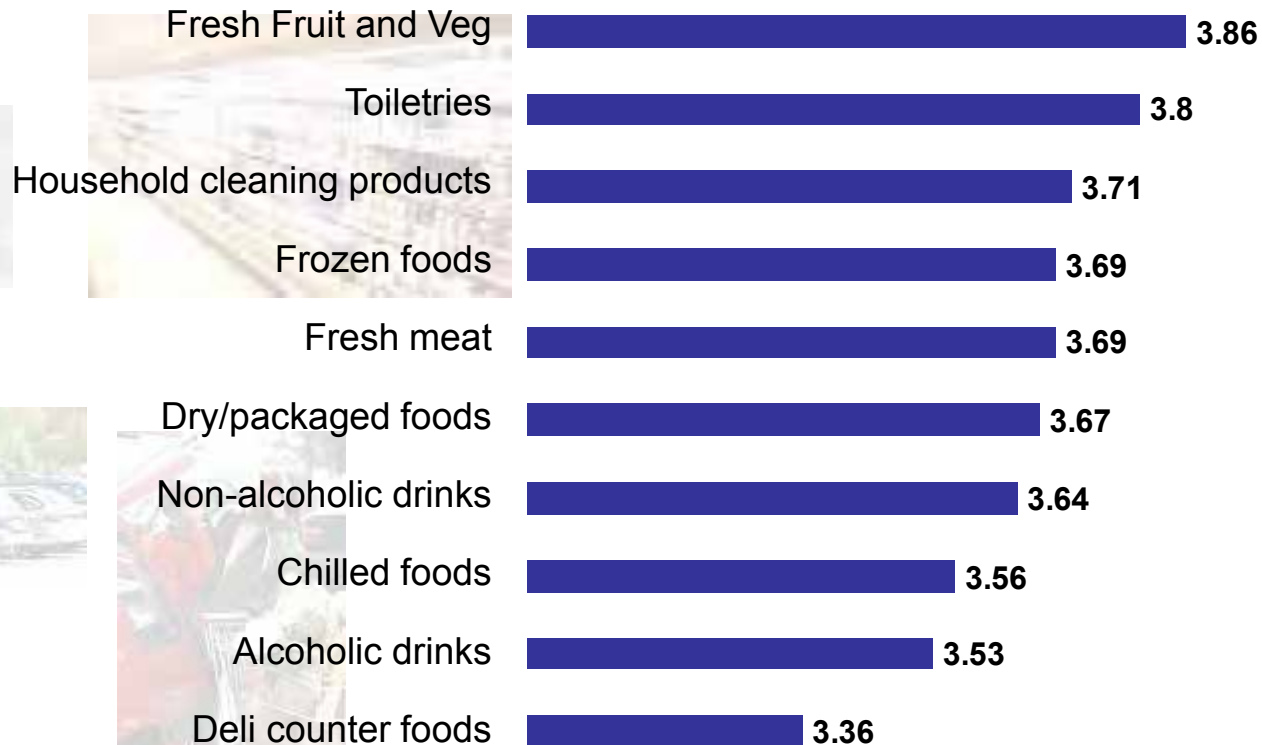


() 2008

Not surprisingly, role of price, special offers and promotions in brand choice decision gain in importance year on year

PERCEIVED IMPROVED VALUE FOR MONEY VERSUS LAST YEAR

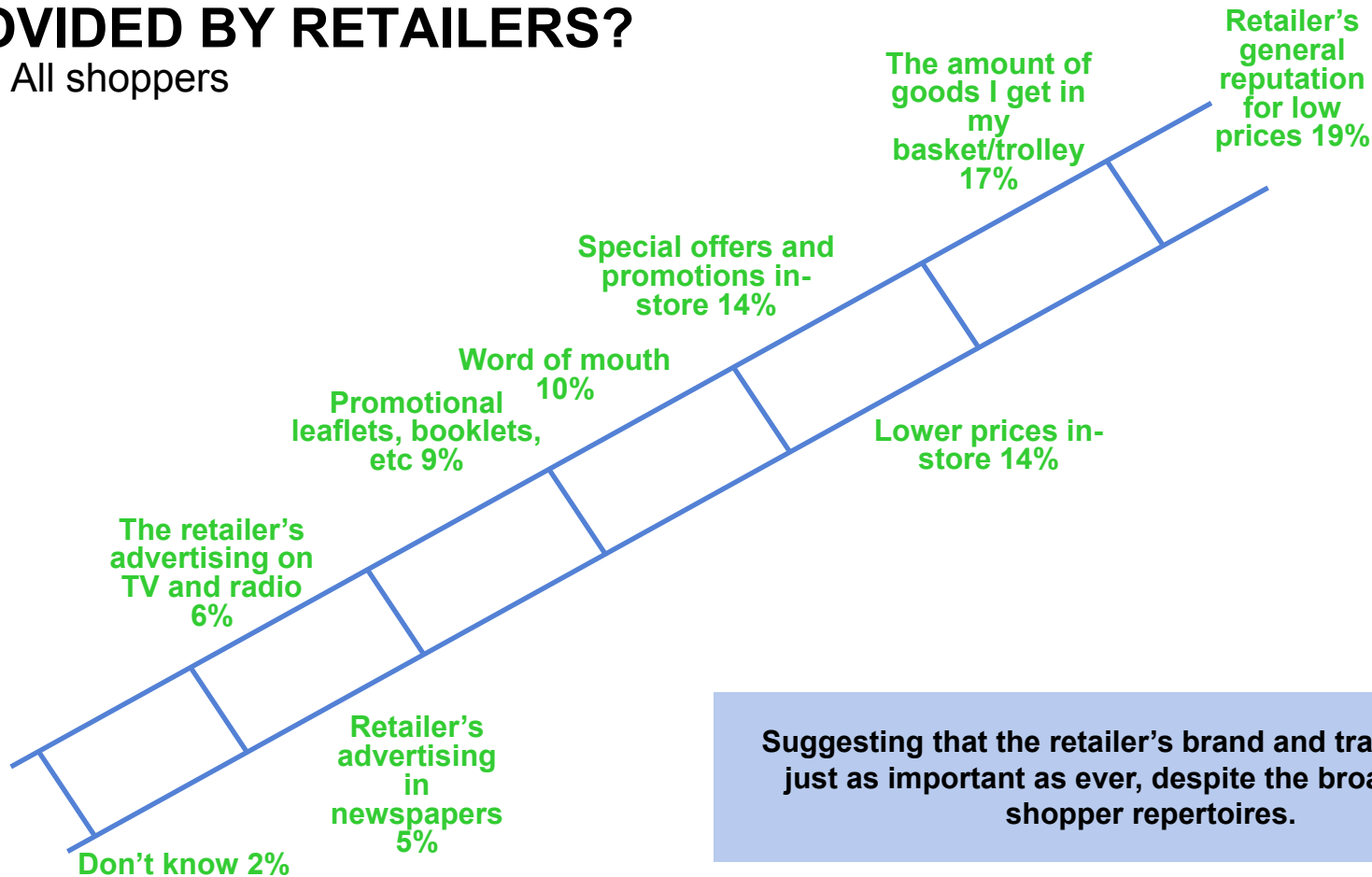
Base: All shoppers



Greatest perceived improvement in value of fruit & veg and toiletries

FACTORS HAVE THE GREATEST INFLUENCE ON PEOPLE'S VIEW OF THE OVERALL VALUE FOR MONEY PROVIDED BY RETAILERS?

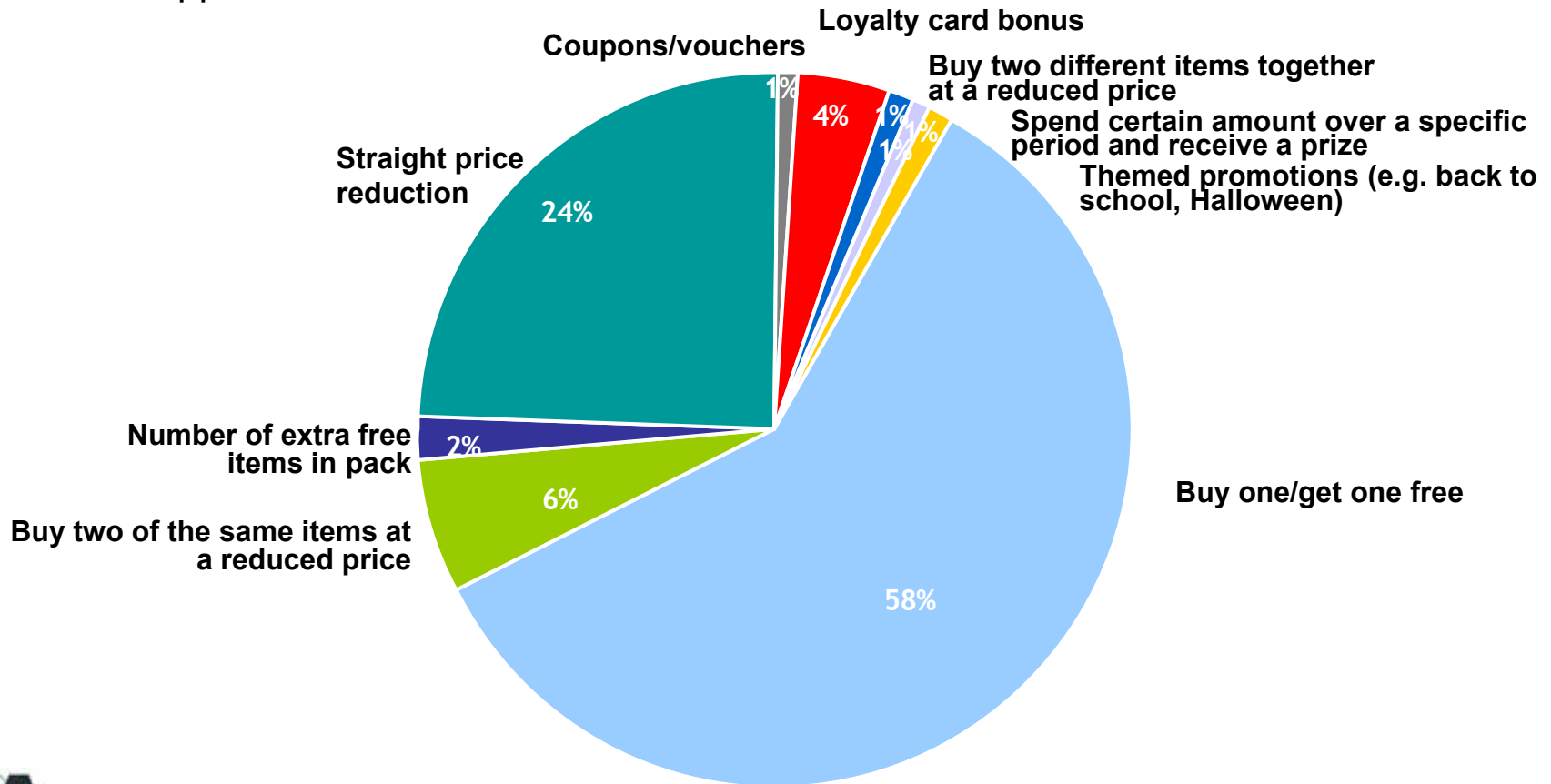
Base: All shoppers



Suggesting that the retailer's brand and track record is just as important as ever, despite the broadening of shopper repertoires.

OFFERS CONSIDERED TO BE BEST VALUE

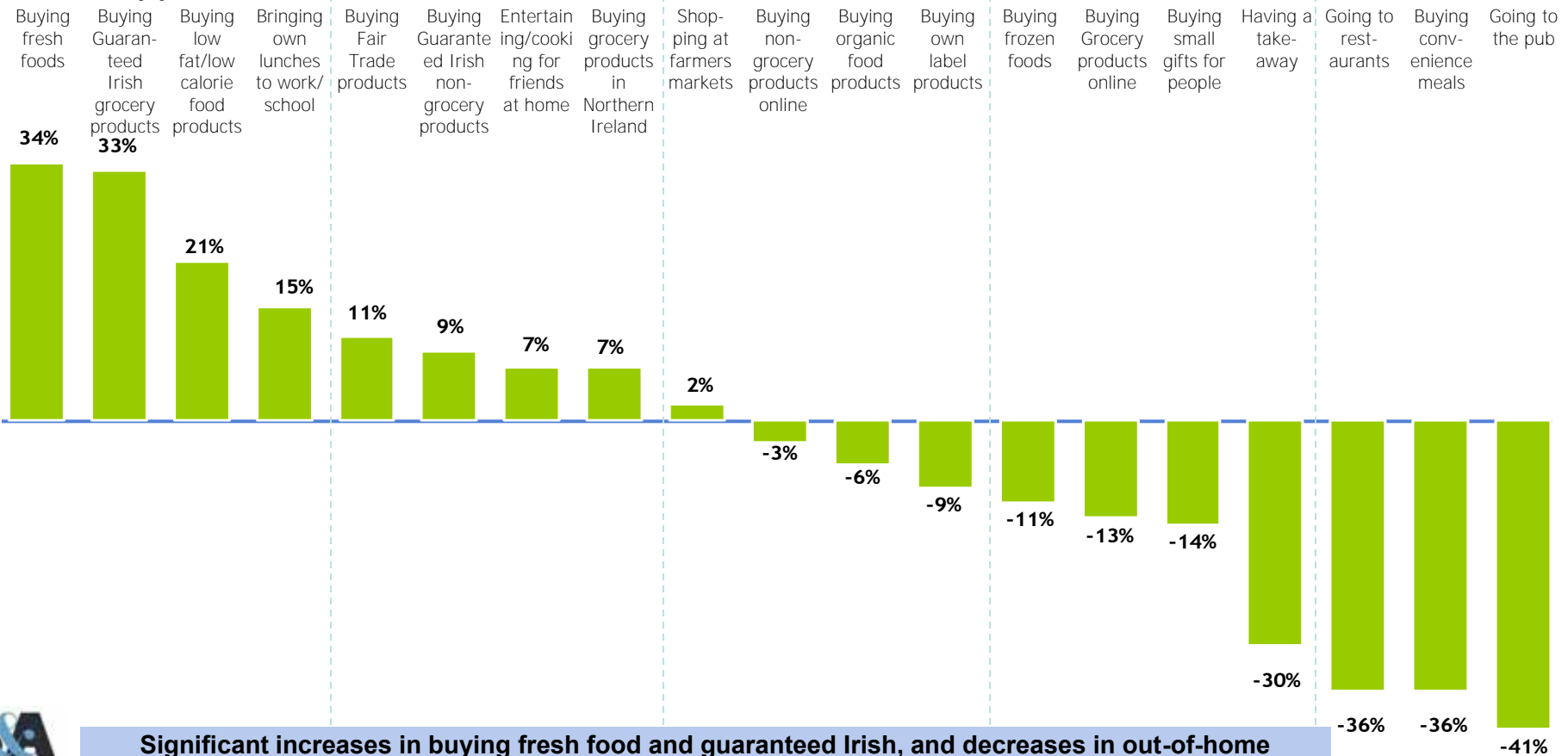
Base: All shoppers



BOGOFs by far the greatest perceived value for money

DIFFERENCES IN GROCERY-RELATED BEHAVIOUR IN THE PAST 12 MONTHS

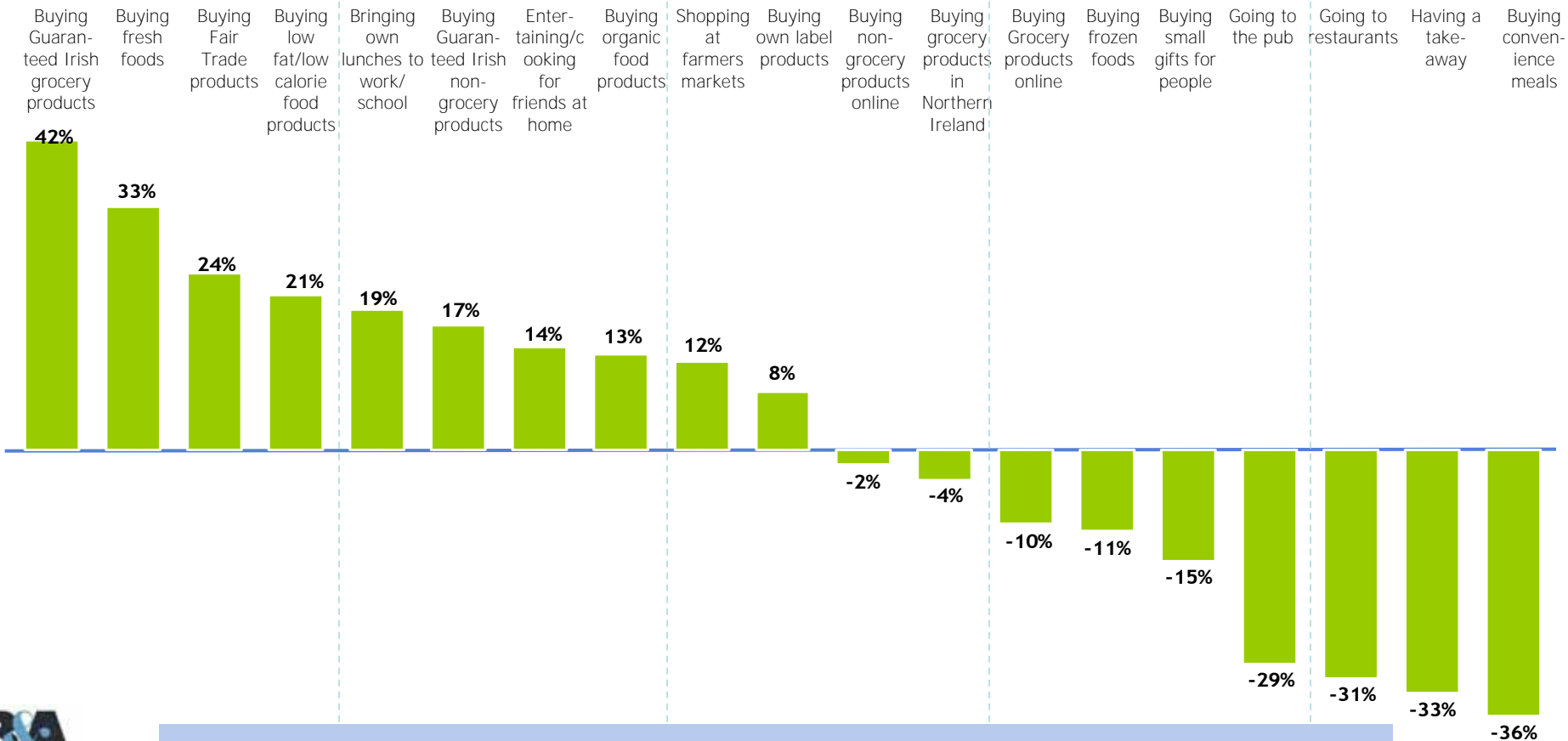
Base: Shoppers



Significant increases in buying fresh food and guaranteed Irish, and decreases in out-of-home consumption

LIKELY DIFFERENCES IN BEHAVIOUR OVER NEXT 12 MONTHS

Base: Shoppers



Greater predicted increases in buying guaranteed Irish and fair trade

SHOPPED IN NORTHERN IRELAND FOR ANY GROCERY PRODUCTS AT ALL OVER THE LAST TWELVE MONTHS

Base: All shoppers

	TOTAL	SEX		SOCIAL CLASS			REGION				AREA	
		Male	Female	ABC1	C2DE	F	Dub	RoL	Muns	Conn / Uls	Urban	Rural
	%	%	%	%	%	%	%	%	%	%	%	%
Yes	23	19	24	26	22	9	32	23	3	35	27	16
No	77	80	75	74	77	91	67	77	96	64	72	84
Don't Know	1	1	1	1	1	-	1	0	1	0	1	0

A quarter of all shoppers have grocery shopped in Northern Ireland in the past 12 months, rising to a third of those in Dublin and Connaught/Ulster

FREQUENCY OF CONDUCTING ANY TYPE OF GROCERY SHOPPING IN NORTHERN IRELAND

Base: Shopped in NI over past 12 months

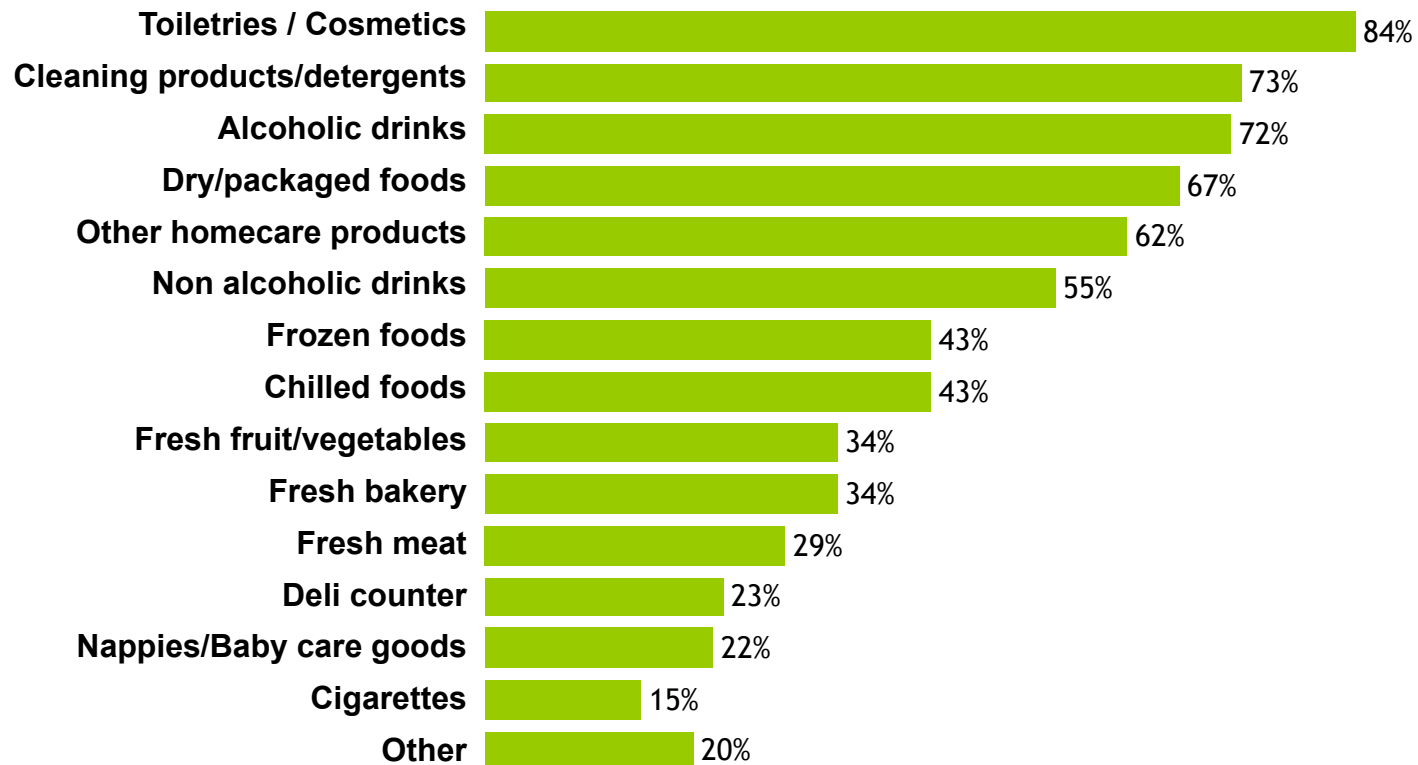
	TOTAL	SEX		SOCIAL CLASS			REGION				AREA	
		Male	Female	ABC1	C2DE	F	Dub	RoL	Muns	Conn/Uls	Urban	Rural
	%	%	%	%	%	%	%	%	%	%	%	%
Every week	5	4	5	3	5	30	1	3	-	13	3	8
Every two weeks	4	4	3	3	3	17	2	1	-	9	3	6
Every 3-4 weeks	12	15	10	9	16	-	8	11	10	19	11	14
Every 2-3 months	20	22	19	23	18	-	16	23	20	24	18	24
Every 4-6 months	25	24	25	24	27	-	23	29	36	21	25	25
Once a year on average	34	28	36	35	31	53	48	32	27	14	38	22
Don't Know	1	2	1	3	-	-	2	-	8	-	2	-
Mean	6.79	7.13	6.63	5.38	7.27	20.39	3.89	5.50	3.57	12.79	5.73	9.68

By far the greatest levels of NI shopping in Border areas

Consumer Shopper Behaviours

TYPES OF GROCERY PRODUCTS MOST LIKELY TO BUY WHEN SHOPPING IN NORTHERN IRELAND

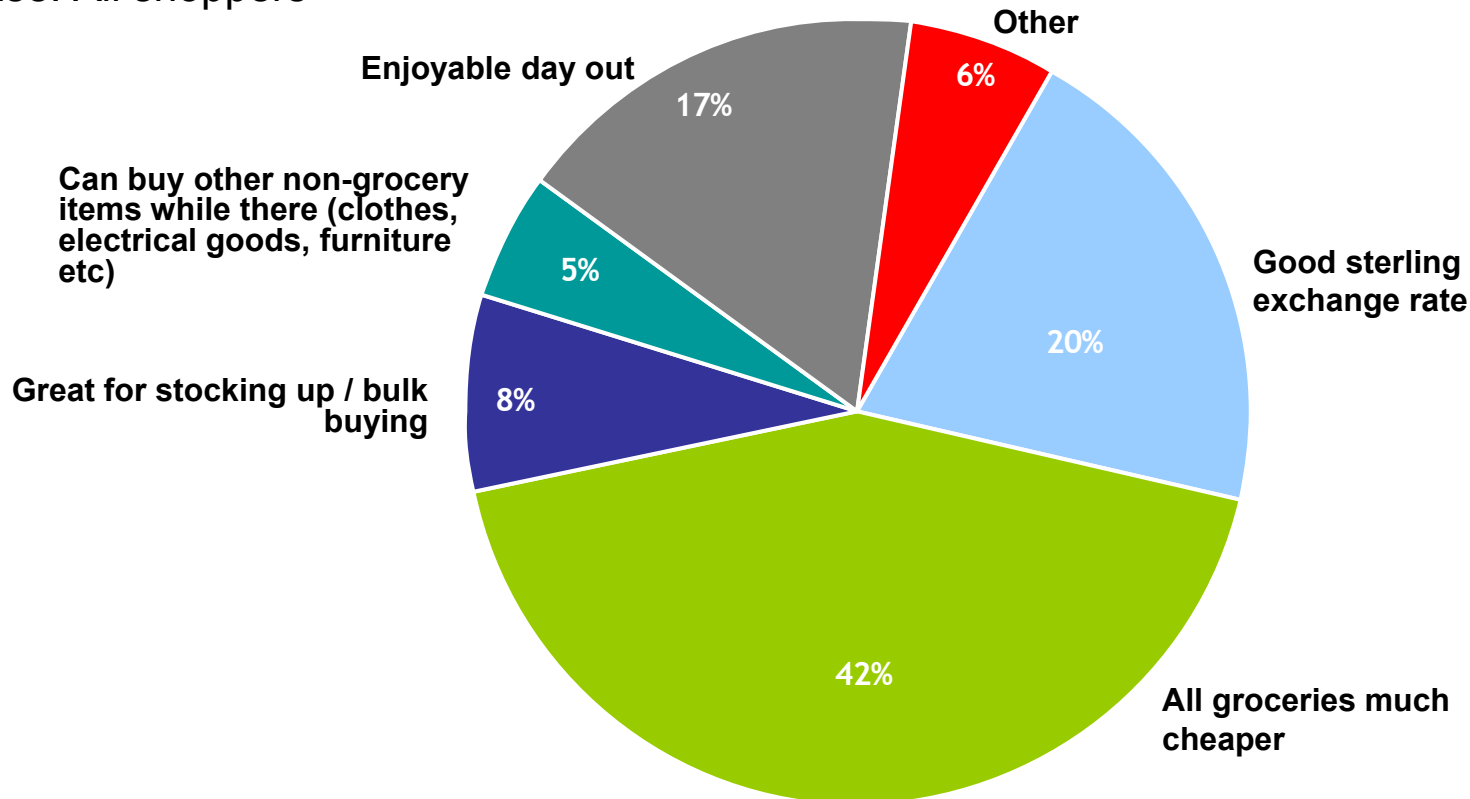
Base: Shopped in NI over past 12 months



Non-food items the greatest draws to Northern Ireland

MAIN REASON FOR SHOPPING FOR GROCERY PRODUCTS IN NORTHERN IRELAND

Base: All shoppers



Cheaper prices, a good exchange rate and a great day out explain the overall attraction



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**REACHING THE NEW
IRISH SHOPPER**

Shopping: Northern Ireland Shopping



SUMMARY 'TEASERS'

Quality of fresh food is almost as strong a driver of store choice (21%) as is Value for Money (29%).

While shoppers are making marginally more weekly shopping trips this year versus last year (over three trips per week on average), their average expenditure per trip is down 11% (from €48 per trip to €43).

57% of all grocery shoppers tell us their household income has decreased year-on-year, by an average of 22%

While multiples have held their share of shopping trips year on year, the discounters have registered a 2% increase in footfall.

As people shop around for better value, the proportion of trips habitually conducted at the same retailer each week drops dramatically in 2009, with a quarter now spreading their business across three or more different retailers each week.

2009 sees some evidence of a drift away from Saturday shopping as people have more time on their hands

SUMMARY 'TEASERS'

The vast majority of main weekly shopping trips are still conducted Thursday - Saturday

In 2009 shoppers are more inclined to stock up at the weekend for a number of meals throughout the week.

2009 has also seen a significant increase in the frequency with which shoppers visit their grocery outlets.

As shoppers expand upon their repertoire of retailers, the number walking to shops declines.

The importance of the reputation of retailers as trusted providers of value grocery products has increased.

There is corresponding evidence that shoppers are prepared to travel greater distances in order to visit a greater variety of retailers

We have also seen that the shopper has become slightly less brand sensitive over the last 12 months.

SUMMARY 'TEASERS'

We have also seen that while more shoppers are utilising a list to try to control spending, they are also more likely than last year to respond to in-store specials

The retailer's general reputation for low prices has the single greatest influence on shoppers' views of retailer value

Bogofs are considered to be by far the best value for money of all retailer offers.

A quarter of all shoppers have grocery shopped in Northern Ireland in the past 12 months, conducting on average 7 cross-border trips.